



CROWN AGENTS
ACCELERATING SELF-SUFFICIENCY & PROSPERITY



Crown Agents in Sierra Leone

Crown Agents has a long-standing history of engagement and partnership with Sierra Leone. Since 1961, we have worked with partners across the public and private sector to contribute to the nation's sustainable development.

By strengthening public services, we are helping to ensure Sierra Leone has a healthier, better educated workforce and a more productive private sector. Our critical interventions and holistic approach boost accountability, enhance value for money and increase transparency.

**SINCE
1961**

CA Presence in Sierra Leone



Our Capabilities



Supply Chain solutions

- Full suite of supply chain services, from procurement and inspection to delivery.
- Technical assistance across all aspects of supply chain ranging from developing national procurement policies to encouraging a more transparent procurement environment.
- Training civil servants and supply chain professionals to ensure sustainable national delivery solutions.
- Our Warehouse in Joshua Street provides a safe 15-25 degree temperature-controlled storage facility in the heart of Sierra Leone, offering 6,000m3 of warehousing space and pallet racking up to 3m high. Forklifts available, pay based on usage.



Strengthening healthcare systems

- Bolstering skills to improve the flow of money across all areas of the health sector, ensuring effective delivery of essential medical drugs and supplies.
- Supporting financial management of development funding.
- Mentoring and training professionals across the healthcare sector, from supply chain to healthcare delivery.
- Generating groundbreaking data and supporting the government and partners with interpreting key findings into action.



Improving governance and public administration

- Trusted fiduciary management expertise, in line with international standards of compliance, transparency and accountability.
- Improving domestic resource mobilisation and strengthening public financial management through budgeting and revenue reform.
- Capacity building in technical areas including valuation, tariff and export control, institutional strengthening and strategic support.



Our Key Projects



The Child Health and Mortality Prevention Surveillance [CHAMPS] Network

The CHAMPS Network transforms data into action, working at the local, national and global levels to ensure sustainable changes in policies, systems, and health interventions to accelerate improvements in child health. Crown Agents provides technical, financial and project leadership in the consortium implementing CHAMPS in Sierra Leone, funded by the Bill & Melinda Gates Foundation (BMGF), through Emory university.

CHAMPS seeks to identify definitive causes of child deaths through community engagement, diagnostic and laboratory innovations, surveillance network advances, policy-to-action activities and rapid, open access to data in two districts in Bombali. The project's upgrading of the laboratory at the Makeni Regional Government Hospital has resulted in it becoming the most advanced laboratory in Sierra Leone, and a leading reference laboratory within West Africa. There have been a number of build-outs since the CHAMPS programme started, including:

- In 2020, in collaboration with the University of Toronto, Minimally Invasive Tissue Sampling (MITS) for the Country-wide Mortality Surveillance for Action [COMSA] collected samples to ascertain the cause of death for 210 children under-five in Bo.
- Starting in mid-2022, Crown Agents has led a programme for demographic and pregnancy surveillance in the catchment communities, with 1987 pregnant women identified through the pregnancy surveillance as of June 30, 2023.



Saving Lives – Improving Health Systems

Funded by the Foreign, Commonwealth and Development Office, the Saving Lives II Project led by the International Rescue Committee IRC and implemented by Crown Agents and others, improved health systems and services in Sierra Leone between 2018-2023 by reducing mortality with a special focus on pregnant women, lactating mothers, and children under five years. Crown Agents' supported the Ministry of Health in ensuring health facilities had access to lifesaving medicines.

Crown Agents served as the supply chain lead, managing the first and last mile distribution of health commodities to all 16 districts within Sierra Leone via the District Medical Stores, conducting monitoring and supportive supervision visits to 26 district hospitals and all 1,425 peripheral health units across the country. We furthermore supported the establishment and operationalisation of the National Medical Supplies Agency (NMSA) and provided health financing expertise to the Ministry of Health and Office of the Vice President.

Crown Agents interventions were successful in ensuring the first-time inclusion of a 'nutrition budget line in the annual GoSL budget.





Protecting and Improving Public Health Globally: Building and Strengthening Public Health Impact, Systems, Capacity and Security

Crown Agents serves as the fiduciary agent for the **'Protecting and Improving Public Health Globally: Building and Strengthening Public Health Impact, Systems, Capacity, and Security in Sierra Leone'** programme. This is on behalf of the US Centre for Disease Control and Prevention (CDC), Ministry of Health and Sanitation Sierra Leone and the Integrated Health Project Administration (IHPA) Unit. The programme works towards achieving the Global Health Security Agenda priorities including surveillance, workforce development, laboratory services, antimicrobial resistance and emergency management.

Crown Agents provides hands-on budgetary support to the IHPAU unit through an embedded Senior Fiscal Agent. We also facilitate day-to-day project management to help drive the programme's success, including operational oversight on procurement, inventory and fleet management.



Strengthening Medical Supply Chain Systems in Support of HIV/AIDS, TB, Leprosy and Malaria

Our Technical Assistance Project to the National Medical Supplies Agency on Inventory Management and Organisational Capacity is funded by the Global Fund. As implementing partner, Crown Agents supports the Ministry of Health's National Medical Supplies Agency (NMSA) in strengthening health supply chain management to treat and reduce the prevalence of HIV, TB, Leprosy and Malaria in Sierra Leone.

Enhancing current warehouse capacities and inventory management systems, as well as improving human resource capacity, the project targets all Central Medical Stores as well as 16 District Medical Stores (DMS) and related hospitals in Sierra Leone. Sustainability is achieved through capacity building, institutional development and cooperation with national partners.



Linking carbon markets to local communities: Project Sapling: Linking Carbon Markets to Local Communities

With funds from the UK Foreign and Commonwealth Office (FCDO) Frontier Technologies livestreaming programme, Project Sapling tests the use of drone-based remote sensing and data management technologies to verify the success of reforestation programmes in Sierra Leone. As implementing partner, Crown Agents leads on project management and oversees the application of the technology and the engagement of local communities who identify and gather indigenous seeds, grow them to saplings in locally resourced nurseries, and act as forest monitors and stewards.

Project Sapling's ability to track the status of individual trees provides unique real time data that can provide assurance about the health of the trees, which contributes to the integrity of potential carbon credit investments.

The pilot aims to produce a scalable system of verification that can be used to monitor tree growth and carbon capture at scale. Since starting the project in early 2023, over 2,000 saplings were planted and tagged.





Joshua Street Warehouse: 15-25 degree temperature-controlled storage in the heart of Sierra Leone

- Secure walled and guarded 5-acre compound
- 6,000m³ of warehousing space
- Pallet racking up to 3m high
- Containerised storage options
- Pay based on usage

The warehouse grounds have approximately 5.1 acres of land which is used for storage of containerised Cargo and bulky mechanical units for various clients. We can store any array of diverse cargo such as medicines, raw materials, motor cycling units, heavy duty gens sets and others. Some of our clients are private businesses, UN Agencies, and non-governmental organisations such as:



DEPARTMENT OF
OPERATIONAL
SUPPORT



World Vision



We are able to execute efficient warehousing operations for our clients, for example:

- safe loading
- offloading, and storage of all types of cargo and weekly stock management reports, generated through the Cargo

Wise ERP (Enterprise Resource Planning) application. Our warehouse comes with lifting equipment of varying capacity.





Sustainable Electrification of Public Services (STEPS)

Crown Agents, in partnership with Bamboo Capital and Integrity Action, has developed a blended financing model in collaboration with GoSL that overcomes barriers to long-term service provision from energy service providers (ESPs).

Our (STEPS) model enables governments to play their role in energy provision for health facilities, working in partnership with ESPs who are incentivised to take on responsibility for the installation, operations and maintenance of the solar equipment. As a result, public facilities are able to receive a reliable supply of electricity over a 10-year period, transforming the quality of services they can offer to citizens. The STEPS model overcomes market failures and delivers sustainable electrification of public facilities by:

1. Establishing Public Infrastructure Electricity Accounts (PIEAs) with Government
2. Management of the STEPS Fund by Bamboo Capital Partners, a blended finance debt facility
3. Offering long-term concessional debt to help ESPs fund CAPEX
3. Providing independent verification of ESP performance by citizen monitors deployed by Integrity Action

In partnership with the Sierra Leone Ministry of Health, Crown Agents and Bamboo Capital Partners have secured funding from the Fund for Innovation in Development to pilot the STEPS model in Sierra Leone starting in 2023. In partnership with Sierra Leone's Ministry of Health and Sanitation, and with funding from FID - Crown Agents and Bamboo Capital Partners are trialling STEPS to validate the blended finance model so it can be scaled up across the country and elsewhere. This will overcome market failures that result in failed solar installations. This is one of the first attempts to address the issue of operations and maintenance in a systematic way, leveraging private impact investment alongside government-backed funding.



Solar for All [SEforALL]: Improved Health Services through Sustainable Energy

With funding from the UK's Foreign, Commonwealth and Development Office, SEforALL is supporting a new health electrification project that will electrify six hospitals in Sierra Leone. The goal of the project is to enable improved delivery of health services – particularly, but not limited to, maternal and child health services in unelectrified or under-electrified health care facilities through improved access to modern, affordable, and sustainable electricity services.

As project manager, Crown Agents provides technical supervision of SEforAll and leads on the development of an operation and maintenance model for the implementation of the solar power systems.

We are furthermore in the process of developing a results framework to monitor and evaluate the health and environmental impacts of this project.

It is anticipated that the project will impact the lives of over 9 million people.





ABOUT CROWN AGENTS

Crown Agents is a not-for-profit international development company that works in partnership with our clients to design and implement practical solutions for their needs. Offering a round-the-clock presence across time zones, through delivery offices in 19 countries and subsidiary offices in the United States and Japan, we support our clients to tackle the complex challenges they face, whether that's seeking to meet the Sustainable Development Goals (SDGs), improving the quality of life and opportunities for their citizens, or responding to the needs of a global pandemic. We also provide a diverse range of procurement training courses, both in the UK and globally.

More details can be found at here
www.crownagents.com



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